Action	Measurable Target	Results
Indigenous representation on the Board	 A minimum of one third of Board Members to be Indigenous as per our Constitution 	Achieved and ongoing
Respect for Indigenous cultural protocols	Welcome to Country and other protocols where appropriate	Achieved and ongoing
	 Artback NT touring guidelines incorporate protocols for touring both within Australia and internationally 	 Achieved and ongoing
	 Touring parties to be inducted by Artback NT tour managers 	 Achieved and ongoing
Respect for Indigenous Cultural and Intellectual Property	 Contracts to have culturally appropriate clauses 	Achieved and ongoing
	Adherence to the Indigenous Art Code	Achieved and ongoing
	 Website to have appropriate acknowledgements including statements about traditional knowledge and recognition of Traditional Owners in tour 	Achieved and ongoing
	itinerariesComprehensive and culturally secure	Achieved and ongoing
	image and other release forms	All festival images are checked and
	 Adherence to Protocols for Using 	captioned by Indigenous
	Indigenous Cultural and Intellectual Property	employees/festival committee who have cultural authority to approve, prior to the
		the release of images publicly
		Achieved and ongoing
	 All tours have up-to-date governance requirements 	Achieved and ongoing across all programs
	Adherence regarding requirements for	Achieved and ongoing across all programs
	appropriate permits through Land	Have been compliant with all Land Council
	Councils/Community permissions	requirements and NTG requirements before entering Indigenous Communities

Indigenous Action Outcomes 2023

Focus area: Respectful relations	nip are essential to enable to Artback NT to opera	ate ethically and to enable it to truly build
partnerships for maximum acces	s to audiences and to increase our development opulation. Respectful relationship are always imp	and delivery potential. Indigenous people make
Action	Measurable Target	Results
Strategic Planning	 2022 – 2024 Strategic Plan is recognised and used by all staff as a guide in their day-to day-work. This plan also ensures that Indigenous employment and cultural protocols are paramount throughout the organisation 	 2022–2024 strategic plan KPIs reflect criteria regarding Indigenous employment and participation; artists and audiences
Vision/Capacity Statement	 Vision statement links communities, empowers artists and facilitates quality cultural experiences for remote and regional audiences 	 Capacity statement delivered with appropriate cultural protocols Vision ongoing across all of the organisation's programs
Arts Development and Touring Program: exhibitions, events and workshops	 Touring program has content that includes, responds to, and promotes Indigenous visual arts, performance and music 	 Achieved and ongoing across all the organisation's programs
Staffing/Volunteers/Internships	 Attract, support, and retain Indigenous staff, volunteers and interns 	 Achieved and ongoing (details below for our programs) As at end of 2023: 18% of ongoing Artback NT staff are Indigenous – Including the CEO Numerous Indigenous artists, performers and support crew employed for festivals, shows, workshops, and tours
	Respect	
leave something behind in the constraints, equally a key role is artists, production, and ground of	t a touring organisation and respect is evidenced ommunities we visit. Whilst the primary objective to provide mentoring and professional develop rews in the requirement for touring. Training an by qualified Artback NT staff offers development	e is to build arts practice and deliver touring ment opportunities to NT visual and performing d skills development workshops and/or the
Action	Measurable Target	Results
Remote Events	 Indigenous employment: on-going 	Indigenous Festival Director and Project

	 position of Festival Director and a minimum of one other position (Project Assistant) at key times throughout the year at Borroloola Indigenous crews document Festivals including photography and video Prioritise Indigenous production crews where possible Appropriate professional development offered and mentoring support available if and when required Deliver skills development workshops and training in communities Offer a networking or professional development opportunity 	 Assistants employed on 3 remote community festivals in 2023 Indigenous photographer documented the Festivals in Borroloola and Numbulwar, and; and Indigenous Stage Manager employed at Numburindi Festival Indigenous Project assistants provided with on-the-job training and mentoring at Festivals Indigenous staff provided with Mental Health First Aid Training, and training and support at Annual staff meeting Indigenous staff supported with: Mentoring Program NGA Indigenous Senior Leadership Co-Design Australian Institute of Company of Directors Course Creative Australia Organisations Panel Advisory NETS Australia in person network meeting Support for staff to be employed in additional projects managed by Artback NT
Remote Events Workshops acknowledge opportunities for cultural maintenance, intergenerational training, and professional development	 Recognition of cultural knowledge Intergenerational teaching Cultural maintenance Offer a minimum of 3 mentoring experiences. Conduct minimum of 4 workshops per year Participation in remote Indigenous 	 Recognition of cultural knowledge and intergenerational teaching is a key component of all programming. Local mentors/ teachers utilised in Music Mentor Program, Song and Language Program More than six workshops delivered in Community.

	FestivalsParticipation in other national events if appropriate	 Three remote Indigenous Festivals Supported leave and Paid participation National indigenous Music Awards.
Performance Development and Touring (includes theatre/dance/music) ensures cultural practice is acknowledged and recognised	 Develop/present work in 2023 using Indigenous artists, producers, or companies 	 More than 50% of our work involves Indigenous Content/Programming across Visual Arts, Remote Festivals, Performing Arts and Special Projects.
	• Tour to a minimum of 4 remote Indigenous communities	 Toured Indigenous artists to Tennant Creek, Ali Curung, Gunbulanya, Nhulunbuy, Katherine, Mpartnwe, Beswick, Jabiru.
	• A minimum of \$50,000 secured for Indigenous and cross-cultural projects and development	 More than \$250,000K secured for Indigenous projects including festivals
	 Local, regional and national recognition of Northern Territory Indigenous artists' work 	 Includes International recognition of projects such as Gapu Nguban, Indigenous collaborations with Paiwan Indigenous Peoples in Taiwan and Yolgnu Indigenous people from East Arnhem Land.
Performing Arts Workshops (includes theatre/dance/music)	Tours to present workshops in remote Indigenous communities	 Deadly Darwin (Comedy)- The tour includes workshops for youth. 6 workshops in Borroloola
Visual Arts Development and Touring	 Education kits to accompany touring exhibitions incorporating input from Indigenous artists and curators where possible/appropriate Privileging Indigenous language/ voice wherever possible 	 Education kits for <i>Still in My Mind</i> are accessible online and in the Touring Venue packs. The kit has strong input from Dr Brenda L. Croft and Karungkarni Artists. Indigenous Language is always used where appropriate, <i>Groundswell, Still in My Mind, and Clay on Country</i>
	 Room brochures and text panels which illustrate and promote Indigenous content in a culturally appropriate manner Support the facilitation of public programs to ensure meaningful engagement with local and national audiences 	 Text panels and room brochures/catalogue for <i>Groundswell</i> and <i>Clay on Country</i> promote specific Indigenous languages, stories and voices. Groundswell Indigenous Artists delivered public programs in the NT. Public programs for <i>Clay on Country</i> delivered in 2023
	Continue to work on the development of	 Clay on Country. This exhibition includes

	 major new Indigenous visual arts exhibitions in conjunction with community stakeholders Develop partnerships and engage in a professional dialogue with Indigenous peak bodies such as Desart and ANKA 	 approx. 30 Indigenous Ceramic Artists. Visual Arts Staff have been liaising around support for <i>Clay on Country</i>. Engaged with Indigenous Art Centres to develop new projects, and representatives of the new National Aboriginal Art Gallery in Mpartnwe.
	Opportunities	
including Dance, Music, and The	ram incorporates significant activity in the NTs Ir atre. This is important to our organisation as it al ions to present and tour a dynamic and exciting r	llows Artback NT to work with individuals,
Action	Measurable Target	Results
Festival presentation and showcasing of Traditional Indigenous Dance	 Remote Community Festivals Local event management committee formed in both locations Hold a minimum of 3 meetings throughout the year to establish correct cultural protocols, select participants and oversee production process Ensure debrief consultations are conducted after each event Cultural liaison personnel for artistic governance Over 200 Indigenous performers participating Placement of local Indigenous event management trainees and mentors and Employment opportunities for community across a range of capacity building or cultural enterprises 	 Successful delivery of Malandarri Festival in Borroloola, Numburindi Festival in Numbulwar, Yirriwinari Festival in Pirlangimpi. Local community committee formed in all 3 locations More than three meetings held for all community festivals Debrief consultations were conducted after each even Indigenous Artistic directors employed in all locations for cultural liaison and governance Over 300 performers across 3 festivals Multiple employment opportunities created in, community including but not limited to: security, Master of Ceremonies, catering, cleaning, set up, pack down, performance, transport

Performance Development and Touring (includes theatre/dance/music) c apacity building and succession planning throughout the Northern Territory, nationally and internationally	 An international collaboration and/or artistic exchange Workshops, training, mentoring 	 Indigenous collaboration project continued to be developed with <i>Gapu</i> <i>Nguban</i> with Creative Australia and Arts NT funding All festival directors, Project assistants are mentored with on-the-job training and mentoring, and Indigenous Performing Arts Tour of Deadly Darwin included workshops with Youth CUSP tour (theatre) Indigenous artists Deadly Darwin tour (comedy) indigenous artists Eastern Arrente tour (Central Australian Indigenous music band) Arrkula Yinbayarra, Borroloola song (Indigenous) women recording album
Visual Arts Development and Touring of significant Indigenous exhibitions	 Clay on Country touring, over 50% Indigenous Content Groundswell touring, 60% Indigenous content 	 Opened in Araluen Art Centre, touring to tour to 9 other venues across 5 other states Groundswell toured nationally to 5 venues across 3 states
Action	Measurable Target	Results
IAO Review	Activities as listed above	Achieved and ongoing
Successful projects, tours, and events	KPIs as in strategic plan; approved yearly programs	Achieved and ongoing